



This report covers main activities from 1st January to 31st March 2026

Activities in brief

- **FTK Management Visit:** FTK management assessed Kiruani projects, reviewing 1 fishpond and 1 dispensary under construction with noted improvements.
- **Neighbourhood Meeting:** A multi-stakeholder meeting engaged community representatives and TPC to discuss CSR priorities, safety, and resource access issues.
- **Mama Bus (Lower Moshi):** 172 pregnant women and 1,623 children under five received mobile health services across 11 villages.
- **Child Rights Awareness Program:** 50 participants completed a 3-day training on child protection and gender-based violence.
- **Emergency Health Fund:** 8 children were referred to for specialized care, 100 participants attended 2 therapy sessions, and nutritional support was provided to Emburic Centre.
- **Single Mother Training (Lower Moshi):** 120 single mothers received entrepreneurship training on business and financial management skills.
- **Green Corridor Project Launch:** 65 participants attended the launch, with 50 books and 2 guides distributed to support environmental education.
- **Tree Planting (Mtakuja):** 210 tree seedlings of 5 species were planted by students in a practical conservation exercise.
- **Quarter Meeting:** 29 stakeholders (21 council members, 5 committee members, 3 religious leaders) met to plan and review projects.
- **Tree Planting Initiative:** 605 tree seedlings were distributed to 120 households (average 5 per household).
- **Mama Bus (Miwaleni):** 31 children, 2 pregnant women, and 3 family planning clients received healthcare services.
- **Volunteer Teachers (Miwaleni):** teachers supported 746 students across 2 schools with significant teacher shortages.
- **Desk Donation:** 50 desks were distributed (25 per school) to improve classroom conditions.
- **School Management Training:** 70 participants were trained on school governance and management.
- **Livestock Keeping Training:** A 2-day training equipped local livestock keepers with disease control and management skills.



- **VICOBA Training:** 5 groups received 2-day training on financial management and accessing government funds.
- **Single Mother Program (Miwaleni):** 40 beneficiaries were assessed, with 65% investing in farming and 35% in mixed businesses.
- **Cookstoves Distribution:** 20 improved cookstoves were distributed to community members and leaders.
- **River Restoration:** 2.1 km of the Dehu River was restored over 7 days using an excavator.
- **VICOBA Entrepreneurship Training:** 55 participants received 2-day entrepreneurship training.
- **Single Mothers Program (Mkalama):** 20 beneficiaries were monitored, all investing in agriculture, livestock, and small businesses.
- **Agriculture Training:** 50 farmers were trained on modern farming practices.
- **Project Committee Training:** 15 leaders were trained on project management and accountability.
- **Quarter Meeting:** 37 participants reviewed projects and planned 2026 activities.
- **Greening Initiative:** 500 seedlings (350 fruit, 150 shade) were distributed to households and 6 institutions.
- **School Garden:** 1 school introduced a garden using planting bags for learning and nutrition.
- **School Management Training:** 26 participants were trained on implementing the new school calendar.
- **Energy Saving Cookstoves:** 12 improved cookstoves were distributed to leaders and CHWs.
- **Leadership Training:** 50 participants attended a 2-day leadership training.
- **Quarter One Meeting:** 75 stakeholders participated in reviewing progress and planning 2026 activities.
- **Greening Kiruani:** 450 tree seedlings were distributed to 70 participants for planting and conservation.
- **Livestock Farmers Meeting:** Farmers discussed cattle dip construction, but low financial readiness (TZS 20,000 per household target unmet) delayed progress.
- **Farmer Entrepreneurship Training:** 50 farmers attended a 2-day training on loan access and agribusiness skills.
- **Kiruani Dispensary Construction:** Dispensary construction reached final stages with major works completed and expected completion by May 2026.
- **Leadership Training:** 50 participants attended a 2-day training and selected community leaders for project governance.

Lower Moshi

Visits & meetings

FTK Board Visit

The FTK Board—led by the Chairman, who also serves as CEO of TPC Sugar Company—visited Mawala Village to assess the progress of the Mawala Rice Mill Project, bringing together local leaders and project stakeholders. The visit aimed to review implementation progress and ensure the project is on track to support community livelihoods. The team



was pleased to observe that the main milling machine has been fully installed, marking a significant step forward. The Chairman commended the work done and provided constructive guidance on the remaining improvements. With continued support and completion of the final works, the project is expected to be officially handed over to the Village Government and District Office, enhancing income generation, strengthening local capacity, and contributing to sustainable community development.

FTK Management Visit

The FTK Management Committee visited Kiruani Village to assess the progress of ongoing community projects, engaging local leaders and beneficiaries. During the visit, the team toured the Kiruani fishpond and the dispensary under construction, with the aim of monitoring progress and identifying areas for improvement. Both projects showed encouraging development, although some challenges were noted at the fishpond, particularly related to feed



availability and aeration, which are being addressed with support from a fisheries expert from Dar es Salaam. At the dispensary, gaps in construction identified during earlier community-led work have been addressed, and the contractor has already taken corrective measures. With these improvements, the projects are expected to enhance service delivery, strengthen livelihoods, and contribute to better health and economic outcomes for the community.



Good Neighbourhood Meeting

A Good neighbourhood meeting was conducted by the Corporate Affairs Department, bringing together community representatives, FTK, and key stakeholders to discuss issues affecting both the community and TPC. The meeting aimed to strengthen collaboration and align efforts in delivering effective CSR initiatives. As an implementing partner, FTK plays a key role in supporting TPC's CSR activities by working closely with communities to identify needs, coordinate interventions, and ensure inclusive participation. Discussions covered ongoing TPC activities, sugar market trends from 2024 to date, and the viability of future CSR plans, alongside safety and security concerns, land and water access, and control of animal movement within the estate. Through this engagement, FTK helps translate CSR commitments into practical actions, strengthening community relations, improving communication, and contributing to sustainable and responsive development outcomes.



Health

Mama Bus

The Mama Bus program continues to create a meaningful impact across 11 villages by improving access to essential maternal and child health services in hard-to-reach rural areas. During the third quarter, 172 pregnant women received comprehensive antenatal care, including ultrasound screening, medical checkups, iron and folic acid supplements, and health education on safe pregnancy and delivery practices. In addition, 1,623 children under five were reached with immunizations, treatment of minor illnesses, and nutrition assessments to support healthy growth and development. This intervention has significantly strengthened maternal and child health outcomes, reduced barriers to healthcare access, and increased community awareness of preventive health practices. Ultimately, the program contributes to reduced preventable illnesses, improved survival rates, and better overall well-being for mothers and children across the supported villages.





Child Rights Awareness Program

A total of 50 community members from Mikocheni village participated in a three-day awareness training on child abuse and gender-based violence, organized into two groups of health workers and village government committee members, facilitated by AJISO organization. The training strengthened participants' understanding of prevention, reporting mechanisms, and community response systems. Each group developed a practical strategic work plan to cascade awareness messages within their respective networks. This approach enhances collective responsibility, strengthens community protection structures, and encourages early identification and response to cases of abuse. By improving knowledge and coordination among key community actors, the initiative contributes to safer environments for children and vulnerable groups, promotes behaviour change, and supports long-term social protection and community well-being.



Emergency Health Fund

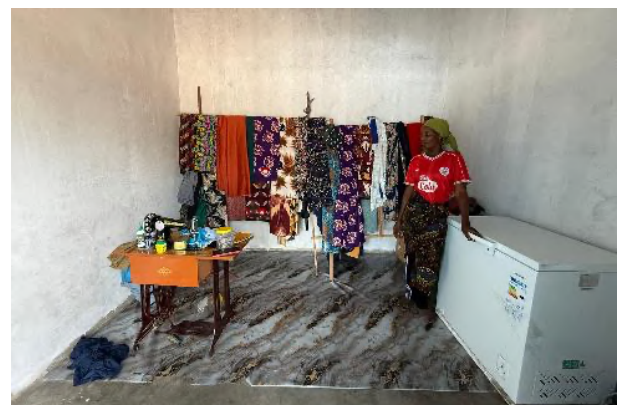
The Emergency Health Fund continues to support vulnerable families in Lower Moshi who face challenges in accessing quality healthcare services. During the quarter, 8 children with disabilities were referred and supported to access specialized treatment at KCMC and TPC hospitals, ensuring timely diagnosis, treatment, and follow-up care that is not available at the community level. This referral and escort support reduced financial and logistical barriers for families, improving access to life-changing medical services. In addition, children at Emburic Centre received nutritional support to improve their health, growth, and immunity while easing the burden on caregivers. Furthermore, two group therapy sessions were conducted, engaging 100 children with disabilities and their caregivers, strengthening emotional well-being, coping skills, and family support systems. Together, these interventions enhance healthcare access, improve nutrition, strengthen psychosocial support, and build caregiver capacity, contributing to improved well-being, inclusion, and quality of life for children with disabilities in the community.



Income generation

Single Mothers

FTK conducted a one-day entrepreneurship training for 120 single-mother beneficiaries from Mkalama, Miwaleni, Mawala, and Kiruani. The training focused on practical business skills, including financial discipline, savings, reinvestment, and strategies for business growth. By strengthening their knowledge, confidence, and decision-making abilities,



participants are better equipped to manage and sustain their small enterprises. This support enables them to gradually increase their income, improve household stability, and enhance their ability to meet daily needs. Over time, the intervention contributes to greater economic independence, resilience, and improved well-being for families, while fostering long-term self-reliance within the community.

Sustainability and Ecology

Green Corridor Project

FTK officially launched the Root & Shoots Club at Mtakuja B Secondary School in a vibrant event attended by 65 participants, including student members, the school administration led by the Head Teacher, environmental club teachers, and representatives from the Mabogini Ward Office—among them the Ward Executive Officer and the Ward Police Officer. During the launch, the Kili Green Hub team from The Greenmanjaro Foundation



introduced the history and mission of the Roots & Shoots program, highlighting key conservation activities such as tree planting, vegetable gardening, and plastic recycling education. The ceremony also featured the handover of 50 copies of *The Future Is in Our Hands* and two copies of the teacher's guide, *Tips and Tricks*, to support learning and implementation. The team further visited two proposed sites for establishing a vegetable garden and a forest area and assessed the progress of trees planted last year through the collaboration between FTK and The Greenmanjaro Foundation. The event concluded on a high note, with teachers and students expressing strong enthusiasm and pledging their commitment to ensuring the sustainable growth and long-term success of the club's environmental initiatives.

Tree Planting

The Green Corridor project is progressing well at Mtakuja Secondary School, where students joined in planting 210 seedlings in an engaging, hands-on activity. Conducted in collaboration with the Greenmanjaro Team, the exercise combined practical planting with lessons on environmental conservation and the role of youth in protecting their surroundings. Five tree species were planted: *Trichilia emetica*, Mahogany, Acacia, *Senna siamea*, and *Azelia quanzensis*, offering students insight into the value and uses of different trees. This initiative is expected to foster stewardship and contribute to a greener, healthier, and more sustainable future for Lower Moshi.



Miwaleni Village

Sustainability and Ecology

Quarter Meeting

In January, FTK conducted a first-quarter meeting with 21 village council members, five project committee representatives, three religious leaders, and community elders to present the 2026 integrated project plan and reflect on challenges experienced in 2025. The meeting created a space for open dialogue, allowing participants to share ideas and agree on practical, collective solutions. By strengthening coordination, trust, and shared responsibility among stakeholders, the initiative ensures that development efforts are aligned with community priorities. This collaborative approach builds local ownership, improves decision-making, and increases the likelihood of effective implementation and sustainable development outcomes across the participating villages.



Green initiatives

A total of 605 fruit and shade tree seedlings were distributed to 120 households, averaging five per family, to promote environmental conservation and household benefits. Trees such as grevillea were planted along farm boundaries, while others, including *trichilia emetica*, mango, orange, and *senna siamea*, were planted around homes for shade and nutrition. The community has demonstrated a strong



understanding and willingness to expand tree planting. Despite challenges such as free grazing, flooding, and soil salinity, this initiative builds environmental awareness, encourages ownership, and contributes to long-term ecosystem restoration and sustainability.

Health

Mama Bus

The Mama Bus program continues to play a vital role in improving maternal and child health in Miwaleni village, where no dispensary exists. Between January and March, 31 children under five received clinical services, two pregnant women accessed ultrasound care, and three clients received family planning education. By bringing essential health services closer to the community, the program reduces barriers to access and supports early diagnosis and prevention. This approach helps preventable illnesses and deaths while contributing to improved health outcomes and long-term community well-being.

Education

Volunteer teachers

This year, FTK deployed three volunteer teachers to Kisangesangeni and Miwaleni Primary Schools to help address critical teacher shortages. Kisangesangeni has 398 students supported by seven teachers, including one volunteer, leaving a gap of five teachers, while Miwaleni has 348 students and nine teachers, including two volunteers, with a shortage of three. By strengthening teaching capacity, the initiative reduces classroom pressure and improves student support. Continued investment in volunteer teachers enhances learning quality, supports existing staff, and contributes to more equitable and sustainable education outcomes in rural schools.

Desk donation

FTK successfully distributed 50 school desks to Miwaleni and Kisangesangeni Primary Schools, with each receiving 25 desks to improve the learning environment. Previously, overcrowding forced 3–4 students to share a desk, exceeding the recommended 1:2 ratio and affecting participation



and performance. By reducing congestion, students are now seated more comfortably, improving concentration, discipline, and learning morale. This intervention creates a more conducive classroom environment, enabling better engagement and supporting improved academic outcomes, while strengthening the overall quality of education in both schools.

School Management Training

FTK provided school management training at Kisangesangeni and Miwaleni Primary Schools, engaging 70 participants, including school board members and administrators, facilitated by the Ward Education Officer. The training addressed challenges such as limited resources and weak administrative capacity by equipping leaders with practical skills in governance, financial management, planning, record keeping, and conflict resolution. By strengthening leadership capacity, school leaders are better able to make informed decisions, manage resources transparently, and support teachers effectively. This leads to improved school environments, stronger community-school relationships, and enhanced quality of education for learners.



Income Generation

Livestock Keeping Training

Livestock keeping remains a key secondary income source in Miwaleni village. In partnership with the Ward Livestock Officer, FTK conducted a two-day seminar for local livestock keepers, focusing on disease prevention through vaccination against major threats such as Foot and Mouth Disease (FMD), Contagious Bovine Pleuropneumonia (CBPP), Lumpy Skin Disease (LSD), and Anthrax. Participants were also guided on selecting suitable breeds, including improved and crossbreeds like Friesian and Ayrshire, and proper cattle management practices. By strengthening knowledge and practices, the initiative supports healthier livestock, increased productivity, and improved household income and resilience.



VICOBA Training

FTK conducted a two-day training for five registered community financial groups to prepare them for accessing the 10% local government development fund. The

training strengthened skills in financial management, savings mobilization, loan utilization, proposal writing, and business planning. Participants also learned how to identify viable business opportunities, conduct basic market assessments, and set competitive prices. This capacity building ensures that, once funding is accessed, investments are used productively, and repayment is sustained. However, high competition for limited funds and challenges in online application processes due to poor internet access continue to delay access for some groups.



Single Mother Program

Through the Single Mother Program, FTK visited and assessed all 40 beneficiaries to monitor how they invested their capital according to their approved plans. Findings show that 65% invested in farming activities, while 35% engaged in mixed farming and small business enterprises. In addition, beneficiaries received a one-day entrepreneurship training covering financial management, savings, record keeping, and small business development based on local opportunities. This intervention strengthens their skills and confidence to manage income-generating activities effectively, leading to improved household income, greater economic independence, and enhanced ability to support their families sustainably.

Infrastructure

Cookstoves

FTK provided 20 improved cookstoves as an incentive to Project Committee members, Community-Based Home Service (CBH) volunteers, village leaders, and selected low-income households identified by local leaders. The initiative recognizes their contribution to community development while promoting cleaner and more efficient cooking practices. Improved cookstoves reduce the time and money spent collecting firewood, allowing households to engage in other productive activities.



They also lower the demand for fuelwood, helping to reduce deforestation and environmental degradation. By encouraging adoption of cleaner technology, the

program supports improved livelihoods, better health, and sustainable rural development.

River

After a long period of community requests, the Pangani Water Basin Authority (www.panganewaterbasin.org) deployed an excavator for seven days to restore a 2.1 km stretch of the Dehu River, from Miwaleni Spring intake to Kimanga Mau sub-village in Kahe East Ward. This long-awaited intervention addressed flood risks caused by sand and debris accumulation, improving water flow and safety for surrounding communities. River restoration supports clean water access, biodiversity protection, and livelihood security. However, challenges remain along the 5 km Rau River stretch affecting Rau River, Miwaleni, Ngasini B, and Mwangaria villages during rainy seasons, requiring continued intervention.



Mkalama Village

Income Generation

Entrepreneurship Training for ViCoBa Groups

A two-day training was conducted at Mkalama Village, engaging 55 members of the VICOBA groups to strengthen their entrepreneurial capacity. The training focused on building participants' knowledge and skills in identifying, developing, and initiating viable business ideas, while emphasizing the critical role of entrepreneurship in improving household livelihoods. Participants were also provided with learning materials featuring real-life examples of successful entrepreneurs to enhance practical understanding. This intervention ensures stability and will improve their confidence and ability to start or expand businesses, leading to increased income generation and financial stability, and ultimately contributing to improved socio-economic well-being and resilience among households in the community.





Single Mothers Program

FTK conducted a visit to 20 single-mother beneficiaries in the village of Mkalama to assess progress following the financial support provided in December 2025. The monitoring confirmed that all newly enrolled beneficiaries invested the funds according to their agreed plans, mainly in agriculture, livestock keeping, and small-scale businesses. As the support was received only a few months ago, measurable financial returns are still in the early stages; however, the investments are active and progressing well. Continuing beneficiaries demonstrated more visible improvements, including expanded farming activities, increased livestock, and strengthened enterprises. Overall, the visits reflected strong commitment and determination among single mothers to improve their livelihoods and secure more stable futures for their families.



Agriculture Training

An agriculture training session was held in Mkalama Village, bringing together 50 local farmers to strengthen their knowledge and practical skills in modern farming methods. The training emphasized improving crop management, soil preparation, correct input use, pest and disease control, and sustainable farming practices suitable for the local environment. Farmers shared their experiences, discussed challenges they face, and learned from facilitators and each other. As a result, participants are expected to adopt better farming techniques, boost productivity, improve household food security, and ultimately increase their income and overall livelihoods.





Sustainability & Ecology

Project Committee Training

FTK, in cooperation with the Ward Community Development Officer, successfully conducted training for 15 Project Committee members and sub-village leaders to strengthen leadership and project management skills. Sessions emphasized accountability, teamwork, and timely follow-ups to keep projects on track. Participants learned practical approaches to monitoring progress, fostering stakeholder cooperation, and maintaining clear communication. Conflict resolution skills were also addressed to manage disagreements effectively. Additionally, the training promoted transparency through community updates and emphasized proper record-keeping using organized project files, aiming to build collaborative leaders committed to sustainable community development.



Quarter Meeting

The Quarter One meeting was successfully held in the Mkalama, drawing 37 participants from the communities. The meeting aimed to review last year's projects and discuss plans for 2026. Key FTK initiatives were reviewed, including the progress of the project and ongoing discussions to find a suitable borehole location in Mkalama Village to improve water access. The meeting promoted transparency, shared learning, and collaboration, ending with a strong commitment from community members and leaders to continue working together to achieve long-term success and sustainability for these development efforts.



Greening Initiatives

A total of 500 tree seedlings were distributed in Mkalama Village, of which 350 were fruit trees and 150 were shade trees. Out of these, 80 trees were allocated to religious institutions, including four churches and two mosques. In comparison, the remaining 420 trees were distributed to individual community members, each receiving between two and three seedlings. Before the distribution, participants received training on the different types of trees and their benefits to human well-being in general, ensuring proper planting and care for long-term impact. It was emphasised that follow-up activities will be conducted to monitor the growth and progress of the trees. This initiative seeks to enhance environmental conservation, increase tree cover for shade, and improve access to nutritious fruits for better health outcomes. By providing communities and institutions with tree seedlings alongside awareness of their environmental and nutritional value, beneficiaries will actively plant and nurture the trees, resulting in improved environmental conditions, better nutrition, and increased community resilience, which will ultimately contribute to long-term ecological sustainability and improved livelihoods.



Education

School Garden

Mkalama Primary School introduced a temporary garden using simple planting bags. This is a great effort in supporting learning and providing fresh food for the school. This initiative not only enhances the learning experience for students by teaching them about agriculture and sustainability but also provides a source of fresh food for the school. The garden is an excellent field opportunity for students to engage in practical learning about the importance of healthy eating, while also improving their overall well-being, as well as good participation in classes and performance.





School Management Training

A school management training was conducted at Mkalama Village, involving 26 participants from Mkalama and Kilimamswaki Primary Schools, as well as members of the village government, school administration, and the FTK Project Committee. The training aimed to build a shared understanding of the new school calendar and its implementation in daily activities. Participants explored practical ways to plan lessons, manage school programs, and coordinate responsibilities according to the new schedule. The session also offered a chance for open discussion, enabling stakeholders to ask questions, share experiences, and strengthen collaboration. Overall, the training is expected to boost teamwork, enhance planning and time management, and help both schools smoothly transition to the new calendar for the benefit of students' learning and school performance.



Infrastructure

Energy Saving Cook Stoves

A total of 12 improved cook stoves were distributed in the villages of Mkalama as part of efforts to promote environmental conservation and sustainable household practices. The stoves were donated to village leaders, FTK committees, and Community Health Workers (CHWs) as an incentive and a gesture of appreciation for their active support of community development initiatives. The initiative aimed to encourage the adoption of energy-efficient cooking technologies that reduce firewood consumption, minimize environmental degradation, and improve household health by lowering indoor smoke exposure. This support is expected to motivate local leaders and frontline workers to continue championing environmental conservation practices within their communities while serving as role models for wider adoption of improved cook stoves.



Kiruanani Village

Sustainability and Ecology

Leadership training

FTK successfully conducted a two-day leadership training for members of the Kiruanani village council, FTK project committee, leaders from the power tillers project committee, the fishpond and vegetable committee, religious leaders, youth leaders, and leaders from the Kiruanani Farmers Association, with a total of 50 participants. The training focused on enhancing leadership skills, promoting teamwork, and strengthening accountability in community decision-making and project management. Participants actively engaged in discussions and group activities and expressed a strong commitment to applying the knowledge gained in their respective roles, despite a few challenges, such as a strained relationship between the village leaders and the rest of the Kiruanani villagers, and limited readiness among the trainees. The training was well-received and marked an important step toward improving local governance and project effectiveness in Kiruanani village.



Quarter one meeting

FTK held its First Quarter Meeting in Kiruanani Village, bringing together 75 participants representing the village council, FTK project committee, power-tillers committee, aquaculture project committee, school committee, CBO committee, youth leaders, Kiruanani farmers committee, and religious leaders. The meeting—organized under FTK’s framework as a collaborative community development initiative — featured progress updates on FTK’s projects within the village. Achievements and drawbacks for the year 2025 were also discussed.



Several projects were highly discussed, such as the completion of the Kiruanani dispensary and the construction of the cattle dip. FTK shared with the attendees its year 2026 work plans and discussed in detail how the implementation will be done. Key challenges were discussed, such as poor management of the power tillers project committee, poor management of the existing trees (greening Kiruanani

project), and limited readiness for the livestock farmers committee. The meeting was concluded with a clear commitment: working together towards our common goal for Kiruani community sensitization. FTK believes that through this collaborative meeting, it reinforced FTK's integrated approach to sustainable development in the Kiruani village.

Greening Kiruani

FTK distributed 450 tree seedlings, comprising a mix of fruit trees such as mango, avocado, guava, and pomegranate, alongside selected shade tree species. A total of 70 participants were successfully registered for the competition, demonstrating strong community engagement and commitment to environmental conservation initiatives. The majority of participants planted the seedlings within their household compounds to ensure ease of



management and protection, while a smaller proportion opted to establish them on their farm plots. Initial monitoring indicates encouraging progress, with a significant number of seedlings showing healthy establishment, early leaf development, and adaptation to the local environment. However, a few challenges have been observed, particularly related to the nature of the soil, which affects moisture retention and nutrient availability, as well as the occurrence of fungal infections impacting a limited number of seedlings. Despite these constraints, participants have remained actively engaged in nurturing the trees, applying locally available mitigation measures where possible. Overall, the initiative reflects a positive step toward enhancing household nutrition, environmental sustainability, and long-term income generation. Moving forward, FTK plans to conduct a comprehensive inspection and evaluation exercise to assess tree survival rates, growth performance, and adherence to recommended practices, which will inform the next phase of support and continuous improvement of the program.

Income Generation

Meeting with Livestock farmers

FTK conducted a consultative meeting with livestock farmers in Kiruani Village as part of its ongoing efforts to strengthen and empower the local livestock sector. The primary objective of the meeting was to deliberate on the establishment of a cattle dip facility, a critical intervention for controlling livestock diseases and improving



animal health. During the session, the livestock farmers' committee was expected to present the collective financial contribution mobilized from members, following a prior agreement that each household would contribute TZS 20,000 toward the initiative. However, it was observed that the committee had not successfully mobilized the agreed contributions, and more broadly, farmers demonstrated limited readiness and commitment toward advancing the cattle dip project. This



situation presents a significant challenge, as the lack of financial and organizational preparedness undermines the feasibility of FTK's support within the remaining project timeframe. With only two months left before FTK phases out its interventions in the area, it has become impractical to proceed with the cattle dip construction under the current conditions. Nonetheless, the meeting provided valuable insights into the existing gaps in community mobilization and ownership. Moving forward, FTK will formally communicate these constraints to the livestock farmers and encourage them to continue organizing and mobilizing resources independently, so that they may pursue the initiative in the future when they are adequately prepared. The engagement concludes with a clear understanding that sustainable community-driven initiatives require strong local commitment, which remains essential beyond FTK's project lifecycle.

Farmer entrepreneurship training

FTK successfully conducted a two-day farmers' entrepreneurship training in Kiruani Village, facilitated in collaboration with the M/Tembo Ward Agriculture Office and the Ward Development Office, bringing together a total of 50 participants. The primary objective of the training was to educate farmers on available agricultural loan opportunities



allocated by the Simanjiro District Government, while also strengthening their entrepreneurial capacity to effectively access and utilize such financial support. Throughout the sessions, participants were guided on loan application procedures, basic financial management, and the importance of organized farming as a business. Despite a few challenges, such as limited prior exposure of some farmers to formal financial systems, time constraints affecting full participation for a small

number of attendees, and initial hesitancy in understanding loan conditions, the training was well-received and highly engaging. Farmers demonstrated strong interest and readiness to adopt the knowledge gained, actively participating in discussions and seeking clarification on practical steps forward. As a result, participants left the training with improved awareness, increased confidence, and a clearer understanding of how to access and manage agricultural loans responsibly. The training marked a significant step toward enhancing farmers' economic empowerment in Kiruani village, with positive indications that many are prepared to move forward in applying for the available opportunities and strengthening their agricultural enterprises.

Infrastructure

Kiruani village dispensary

FTK has started with the completion of the Kiruani village dispensary. The construction has made substantial progress since its commencement in March 2026, with the project now approaching its final stages and expected to be completed by May 2026. To date, major structural and finishing works have been successfully executed, including roofing, installation of window grills and door frames, plastering, and tile installation, all of which reflect a strong adherence to quality standards and the planned construction timeline. Currently, the scheming (finishing and detailing) activities are underway, marking a critical phase toward operational readiness of the facility. Despite this progress, the project has encountered a few challenges, notably the delay by the government in initiating the construction of the toilet and incinerator as previously committed, and discrepancies between the original dispensary sketch map and the actual building layout, which have required the contractor to make careful on-site adjustments. Nevertheless, these challenges have been managed without significantly affecting the overall project momentum. The success achieved so far is largely attributed to the effective collaboration between FTK, the Kiruani village government, and the wider community, who have consistently demonstrated strong support and cooperation throughout the implementation period. As the project nears completion, it stands as a significant milestone in improving access to essential healthcare services for the Kiruani community, reflecting a shared commitment to sustainable development and community well-being.



Mijongweni Village

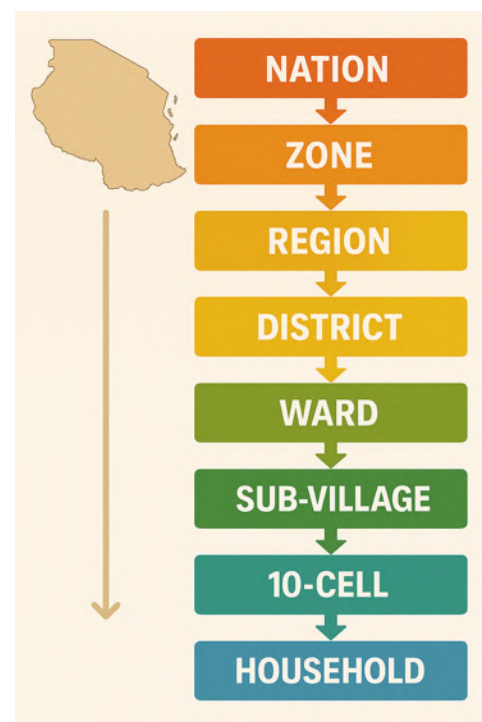
Leadership Training

A two-day leadership training session, followed by a one-day meeting to select FTK Committee leaders (Chairperson and Secretary), was held in Mijongweni village, bringing together 50 community members. The activity aimed to strengthen local leadership capacity and promote inclusive, transparent governance within the community. Through interactive sessions enhanced by the District development officer from Hai District council, participants explored practical leadership skills, teamwork, and accountability, while the selection process encouraged active participation and ownership. With improved leadership knowledge and clearly chosen representatives, the community is better equipped to manage projects effectively, enhance cooperation, and make informed decisions, ultimately supporting sustainable development and building stronger community trust.



List of abbreviations and their meaning

- AJISO – Association for Justice, Inclusion, and Social Organization
- CBO – Community-Based Organization
- CBPM – Community-Based Project Management
- CBPP – Contagious Bovine Pleuropneumonia
- CCBRT – Comprehensive Community-Based Rehabilitation in Tanzania
- CHBS / CBHS – Community Home-Based Services
- CHW – Community Health Worker
- CRDB – Cooperative and Rural Development Bank
- CSR – Corporate Social Responsibility
- DC – District Council
- DMO – District Medical Officer
- ELCT – Evangelical Lutheran Church in Tanzania
- FMD – Foot and Mouth Disease
- FEMI – Foundation to Earth, Mankind through Inspiration and initiative
- FTK – Foundation for Community Transformation in Kilimanjaro
- JKCI – Jakaya Kikwete Cardiac Institute



Tanzanian government administration



KATC – Kilimanjaro Agricultural Training Centre

KCMC – Kilimanjaro Christian Medical Centre

LSD – Lumpy Skin Disease

NGO – Non-Governmental Organization

RMNCAH – Reproductive, Maternal, Newborn, Child and Adolescent Health

SACCOS – Savings and Credit Cooperative Society

TPC – TPC Ltd. Sugar plantation

VICOBA – Village Community Bank

WEO – Ward Executive Officer